



## Thailand's Minimum Wage Increase of 2013: Impacts on Foreign Direct Investment

**Aikaparb Michael Fuangfoo\***

Independent Economist, Seattle, Washington, USA. Email: [aikaparb@fuangfoo.com](mailto:aikaparb@fuangfoo.com)

### ABSTRACT

This analysis investigates possible foreign direct investment (FDI) impacts and its initial shock due to Thailand's 39.5% minimum wage increase in 2013. Determining FDI factors and influences after the nationwide policy was implemented is important because wages are a vital component of foreign investment. Thailand holds a certain competitive advantage due to relatively low wages compared to certain countries, which could have an impact on FDI. FDI can be gauged as a measurement for the presence of multinational enterprises (MNEs) and may be interpreted as a level of influence in the country; Thailand's economy and long-term growth relies heavily on FDI which could foster increases in technology transfers, infrastructure, and quality of living.

**Keywords:** Foreign Direct Investment, Minimum Wage, Multinational Corporations, Technology Transfers, Protectionism, Trans-Pacific Partnership

**JEL Classifications:** E22, E24, F14, F16, F21, F23, P45

### 1. INTRODUCTION

On January 1<sup>st</sup> 2013, the government of Thailand initiated a nationwide minimum wage daily rate of 300 THB (Thai Baht), approximately 8.40 USD (U.S. Dollar) per day<sup>1</sup>. Examining the 2013 minimum wage increase of Thailand and its effects is important because it will have profound results on the economy, both regional and international. Thailand is a major producer in the agriculture and manufacturing industries and heavily depend upon workers that are being paid at least 300 THB per day. The 39.5% minimum wage increase gave relatively more purchasing power to the average Thai than before January 1<sup>st</sup>, however, examining basic cultural norms and costs may reveal a different story. Many laborers, such as factory, construction, and agricultural workers, will eat most, if not all, meals at food stalls or cafeterias. Most street food stall items, such as a bowl of noodles, cost approximately 30–40 THB. Eating 3 meals a day would leave the Thai worker with about 200 THB (6 USD) after a day's labor. Another gauge of purchasing power is The Big Mac Index; the metric shows how much a McDonald's Big Mac hamburger

would cost in a particular country and illustrates how the burger is undervalued or overvalued compared to a McDonald's Big Mac in the United States of America (USA). According to the Big Mac Index's latest data (January 2016), 300 THB per day would purchase approximately 2.67 Big Mac hamburgers.<sup>2</sup>

Manufacturing and agricultural industries do not stand alone in relying on labor force being paid the daily rate; the service (e.g., hospitality, finance) and information technology industries also largely contribute to their economy. The aforementioned gives room and incentive for foreign investment to grow, leading to a potential hotbed of activity, technology transfers, and potential long-term growth. One of the driving forces for these industries is foreign direct investment (FDI). From 2014 to 2015, Thai FDI Inflows increased by over 1 Billion USD.

Figure 1 is a stacked bar/column graph showing selected leading country investors into Thailand. The foreign capital is registered

1 35.69 THB (Thai Baht)=1 USD (US Dollar), 2016 May 20.

2 In January 2016, The Economist used the exchange rate 36.22 THB=1 USD. According to their index, the Thailand's Big Mac is 37.3% undervalued with respect to the USA's Big Mac. In mid-2014, the Thai Big Mac was almost undervalued by 100%.

in projects that were approved by the board of investment (BOI) of Thailand from 2009 to 2014.

Figures 2 and 3 contain negative values; this means that FDI decreases were greater than increases in the respective classified sector.

Currently, Thailand does not have any government body that is able to screen, evaluate, or endorse FDI inflows. The BOI is the sole agency in charge of fostering investment. In fact, approval from the BOI is not necessary for FDI, as long as proper operating permits are secured. In 2015, Japanese FDI ranked as the highest investor in Thailand, with a total of 426 approved projects worth >144 Billion THB (approximately 4.03 Billion USD<sup>3</sup>) (Fernquest, 2016).

FDI can be a measure for the presence of multinational enterprises (MNEs) in Thailand. MNEs are similar to multinational corporations (MNCs) where an enterprise manages and controls manufacturing or production (e.g. factories, service/content providers) facilities in at least two countries; MNEs will channel flows of FDI to and from host countries in order to gain equity title and executive control, so they may create advantageous circumstances (e.g. avoiding transaction costs). Their footprint is quite large, thanks to Thailand's industrial parks and protectionist policies with various benefits (e.g., tax privileges, lower import/export tariffs, quotas), relatively low labor costs (e.g., wages, overhead) and developed infrastructure amongst its competitors (e.g., internet connectivity, governance, access to services), and strategic locale in Southeast Asia (Investment Climate Statement, 2015). At the foundation of all these aforementioned factors that affect the global economy is minimum wage. Policymakers, businesspersons, and economists rely on FDI inflows as an economic indicator and the subsequent varying assumptions of how minimum wage increases will affect the economy. Many politicians, economists, reporters, and the general textbook model predict minimum wage increases will negatively affect FDI. However, an increasing understanding of empirical evidence says the contrary.

The economic impacts in relation to minimum wage growth and how it may affect FDI Inflows to Thailand must be studied because farms and factories rely on wages to compensate their workers; in other words, examining these relationships will help better understand how MNEs level of commitment in Thailand may adjust with minimum wage fluctuations. This paper incorporates theories, past case studies, and previous research conducted by other economists that are related to that of FDI, international economics, labor economics and economic impacts of changes in minimum wage. A quantitative study is included to supplement the analyses from past research; the data sampled is from the years 1980 to 2015. The data used for the variable Minimum Wage includes average daily wages from 1980 to 2012 and the 300 THB minimum wage from 2013 to 2015 (Bank of Thailand Database, 2015). The purpose of this analysis is to estimate the effect of minimum wage on FDI inflows and examine significant variables that have been withheld in past models.

Figure 1: Registered foreign capital (board of investment approved projects)

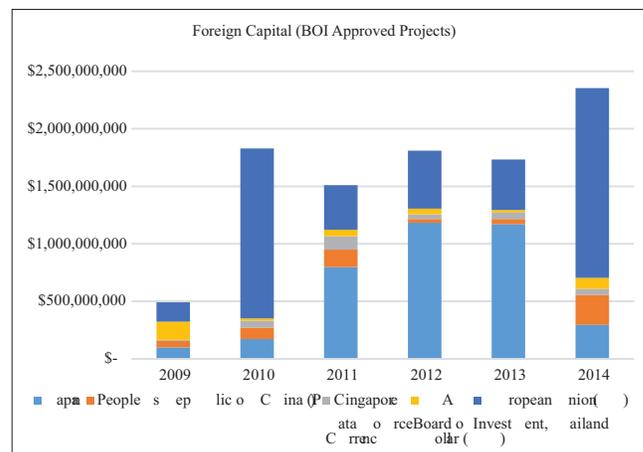


Figure 2: Foreign direct investment inflows by business sector

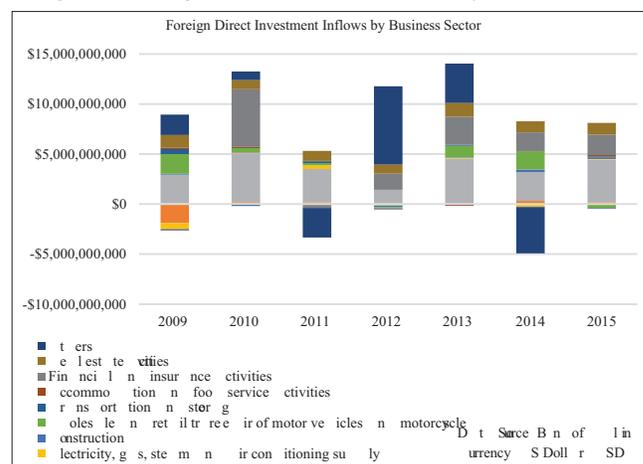
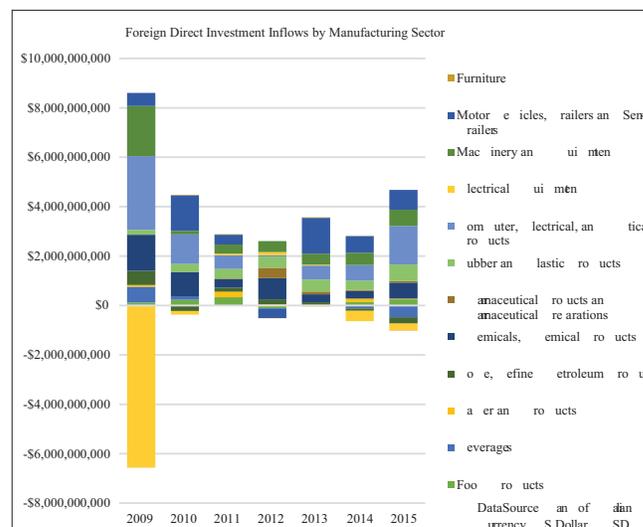


Figure 3: Foreign direct investment inflows by manufacturing sector



## 2. REVIEW OF LITERATURE

General textbooks will address the effects of minimum wage while relying on the supply and demand model with a single

3 35.69 THB (Thai Baht)=1 USD (US Dollar), 2016 May 20.

**Table 1: FDI model variables**

Variables	Description
FDI_INFLOWS	Investment inflows into a country that are made either by a companies or individuals that are in the form of creating business operations or merging/acquiring business assets
GDP	Aggregate demand and is the gross domestic product of a particular country
MINIMUM_WAGE	The indicator Minimum Wage contains average daily wage data up to 2012. After 2012, 300 THB is used as the daily wage rate.
POPULATION	Total Population is the total number of people that live in Vietnam.
EXPORTS_	Trade Openness (Exports/Imports ratio) is an indicator that measures the ratio of exports to imports. If the ratio is greater than one, then exports surpasses imports. If the ratio is less than one, then imports surpasses exports.
IMPORTS	
EXTERNAL_	External debt stocks represents how much foreign debt Vietnam holds
DEBT_STOCKS	
INFLATION	Inflation measures prices over time.
GOVERNANCE	Governance is an indicator that is an overall average of the following categories: Voice and accountability, political stability and absence of violence, government effectiveness, regulatory quality, rule of law, control of corruption
INTERNET_	
USERS	Internet users is measured in per 100 people

FDI: Foreign direct investment

**Table 2: FDI inflows impacts, regression**

Variable	(1980–2012)		(1980–2015)	
	Coefficients	Standard error	Coefficient	Standard error
Log (GDP)	-0.6062	(0.585)	-0.7862	(0.684)
Log (Minimum_Wage)	1.713	(1.069)	0.3802	(1.440)
Log (Population)	10.202***	(3.853)	12.1594***	(3.603)
Log (Exports_Imports)	-0.052	(1.071)	-0.8139	(1.086)
Log (External_Debt_Stocks)	0.178	(0.203)	0.5632**	(0.275)
Log (Inflation)	0.153	(0.110)	0.1694	(0.105)
Log (Governance)	-5.129**	(2.225)	-7.7116**	(3.249)
Log (Internet_Users)	-0.101*	(0.060)	-0.0737	(0.068)

Standard errors are in parentheses. \*Significant at 10%, \*\*significant at 5%, \*\*\*significant at 1%. FDI: Foreign direct investment

competitive labor market that has homogenous workers. Through theory and empirical works, a minimum wage based on collective bargaining (i.e., unions and associations using combined strength to help set a minimum wage for their members) will have a considerably higher minimum to average wage ratio compared to other scenarios (e.g., government legislated, consultation or government/collectively bargained hybrid) (Boeri, 2009).

Referring to Alfaro and Charlton (2007), Tuan and Ng (2007), and Nnadozie and Osili (2004), they state many factors of FDI flows are the capital allocations from one location to another. With these capital flows, a reaction is created and develops effects that will either have positive and/or negative outcomes. Spillovers and by-products of these outcomes, due to the original reaction, will sometimes be generated as well. Common observations by many studies have concluded that FDI Inflows cause growth within the given country, in which it may be transferred through economic changes in human capital, skills, employment, export trade, and import trade. FDI flows can also have transfers through institutional changes, market integration, innovations of technology transfer, and spatial agglomerations.

In regards to developing countries, FDI is a major contribution to that of technology advancement due to spillovers; it is a mechanism/catalyst for technological growth within a developing country. FDI, in regards to external effects and spillovers, can create an environment of competition and innovation by upgrading technology and enhancing knowledge. Thanks to a colossus

amount of studies and literature, researchers have included popular factors such as production costs, market sizes, agglomeration effects, financial incentives, economic reforms, institutional reforms, and investment environments (political/financial/public).

FDI has shown to have manipulative features in regards to growth and development, such as fostering technology transfers and infrastructure development (Ramstetter, 2009). According to Ramstetter (2009) and current World Bank and BOI data, Japan, People's Republic of China, European Union and the USA are some of the largest foreign investors in Thailand. Japan is the largest foreign investor and its presence can be seen by their factories (e.g., Honda, Toyota, Mazda, Bridgestone, Asahi Beer) and infrastructure joint-venture projects (e.g., mass rapid transit subway system, Bangkok Mass Transit sky train).

In Ramstetter (2009), it is stated that there are 10 sets of determinants for Japanese FDI into East Asia, in which two happen to mainly be related to revenue creation and the other eight are more relevant to cost configuration. Also, MNEs can breed competition and wish to search out for new markets and grow current ones. That is why market size, income, and preferential access to local markets are identified to be determinants of general FDI Inflows. If market size and access were absent, it would negate some of the main reasons as to why a MNE would be placed within a host country.

Labor costs have been considered a heavy determinant of FDI flows to host countries, which can be defined as wages given to workers

over an accounting period on a daily, monthly, or position basis. More specifically, labor costs per worker and real GDP per employment are essential. An MNE wishes to reap the rewards of a market in which they have a comparative advantage in an area and this is why the determinants that are stated above are crucial in determining a multinational's placement in certain regions of the world.

Whether a MNEs foreign investment decisions are "horizontal" or "vertical" could affect the entity in a different manner or possibly not at all.<sup>4</sup> However, according to recent studies, variables used in past FDI research are not strong enough to support a much wider set of predicting variables. It is stated that MNEs can breed competition and wish to search out for new markets and grow current ones.

A recent study suggests that past specification have relatively withheld significant factors, such as gravity variables, cultural factors, parent-country per capita GDP, labor endowments, and regional trade agreements for modeling FDI Inflows (Blonigen and Piger, 2011). This is why this analysis incorporates the determinant Governance. Governance (overall) is an indicator maintained by the World Bank, that is a ranking of a particular country for the following categories: Voice and Accountability, Political Stability and Absence of Violence, Government Effectiveness, Regulatory Quality, Rule of Law, Control of Corruption.

There is an increasing consensus that good ratings in Governance foster FDI. Contrary to the general consensus, Adam and Filippaios (2007) state that MNEs have efficiency seeking motives that heavily direct their investment decisions in less liberal developing countries; a relatively low amount of repression of civil liberties and political freedoms is expected to have a positive effect to FDI Inflows. A particular type of FDI can be fostered in countries where civil liberties are relatively repressed, so as to not affect the workforce too greatly (Adam and Filippaios, 2007).

### 3. EMPIRICAL MODEL

This analysis assumes all workers are the same (homogenous) in a single competitive labor market. Contrary to the aforementioned labor market and its imagery of assembly lines making one product, in reality all workers are not the same nor are there identical laborers participating in a single market. However, to better simplify the complexity of today's nuanced labor market, this analysis uses minimum wage rather than income per capita as an independent variable, so we may observe the policy shock of the minimum wage increase (David and Krueger, 1994).

The selected determinants in this analysis are from Botrić and Skuflić (2005), however, Governance was added to the list of variables in order to incorporate regional and cultural factors. Table 1 presents each variable used in the FDI model and their definitions.

4 "Horizontal" incentives for FDI represents firms wishing to reproduce their operations in other countries to be closer to consumers and "vertical" incentives for FDI represents firms wanting relatively low cost economies for labor intensive production.

$$FDI\_INFLOWS = \beta_0 + \beta_1 GDP + \beta_2 MINIMUM\_WAGE + \beta_3 POPULATION + \beta_4 EXPORTS\_IMPORTS + \beta_5 EXTERNAL\_DEBT\_STOCKS + \beta_6 INFLATION + \beta_7 GOVERNANCE + \beta_8 INTERNET\_USERS + \epsilon \quad (1)$$

This analysis' empirical model is shown above as Equation (1)<sup>5</sup>. The above model is a level - level model, where if a variable ( $x_n$ ) changes by one unit, ceteris paribus, then FDI\_INFLOWS changes by  $\beta_n$ .

$$\Delta y = \beta_1 \Delta x_1 \quad (2)$$

However, the model has changed to a logarithmic model (log-log), shown below as Equation (3)<sup>6</sup>:

$$\log(FDI\_INFLOWS) = \beta_0 + \beta_1 \log(GDP) + \beta_2 \log(MINIMUM\_WAGE) + \beta_3 \log(POPULATION) + \beta_4 \log(EXPORTS\_IMPORTS) + \beta_5 \log(EXTERNAL\_DEBT\_STOCKS) + \beta_6 \log(INFLATION) + \beta_7 \log(GOVERNANCE) + \beta_8 \log(INTERNET\_USERS) + \epsilon \quad (3)$$

Changing the model to a logarithmic function will transform the variables; this analysis will be hereinafter examining the growth and change of FDI Inflows with respect to the change of the explanatory variables. If we change one of the variables ( $x_n$ ) by 1%, ceteris paribus, then we should expect FDI\_INFLOWS to increase by  $\beta_n$  percent.

$$\% \Delta y = \beta_1 \% \Delta x_1 \quad (4)$$

## 4. EMPIRICAL RESULTS

The results of our analysis are presented in Table 2. Foreign Direct Investment (FDI Inflows) Impacts, Regression. According to the findings in this analysis with respect to the sample data (years: 1980 – 2015), Total Population, External Debt Stocks (Foreign Debt), and Governance are statistically significant in affecting FDI Inflows growth to Thailand. Total Population's coefficient is positive and the variable is strongly statistically significant; within three years of establishing the national minimum wage in 2013, Total Population's effect on FDI Inflows increases by approximately 20%.<sup>7</sup> Minimum Wage and Inflation positively

- 5 I originally started my analysis with Equation (1); one of the reasons why I chose a level - level model was because of its simplicity of interpreting the coefficients and their effects on FDI. However, after running a regression of Equation (1), I detected autocorrelation and heteroskedasticity. I attempted to solve for autocorrelation and heteroskedasticity by transforming Equation (1) into a log - log model, labeled as Equation (3).
- 6 After transforming Equation (3) as a log - log model, I tested for autocorrelation (serial correlation) and heteroskedasticity and I was forced to accept the null hypothesis that autocorrelation and heteroskedasticity are not present in my model. However, multicollinearity may be slightly still present among a few of the variables.
- 7 From 2013 to 2015, Total Population's coefficient increased from 10.2021 to 12.1594, meaning that Total Population's impact grew by approximately 20%. Total Population has a dramatic positive affect on FDI; if Total Population increases by one percent, ceteris paribus, FDI Inflows will be expected to increase by approximately 12.1594%. This relationship can be explained. Going back to a basic supply-demand



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